

Town of Caledon

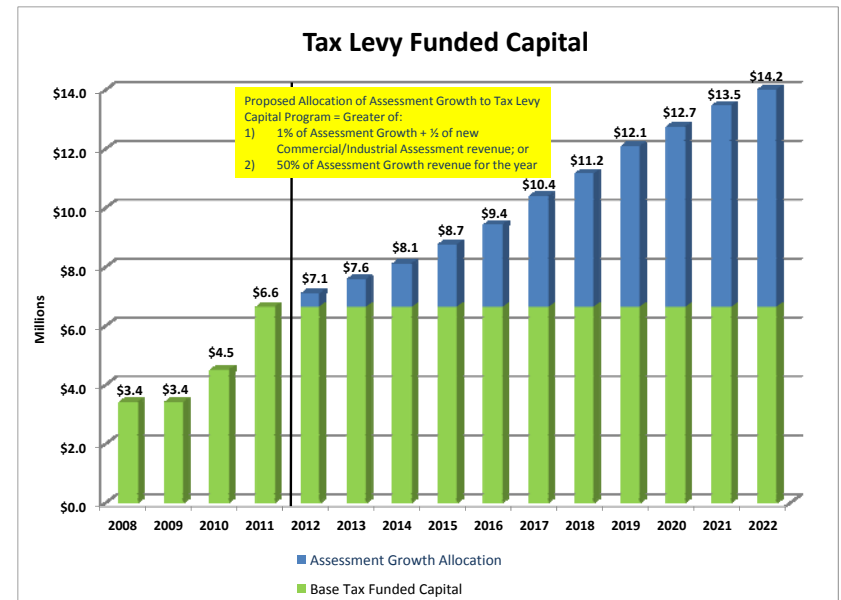
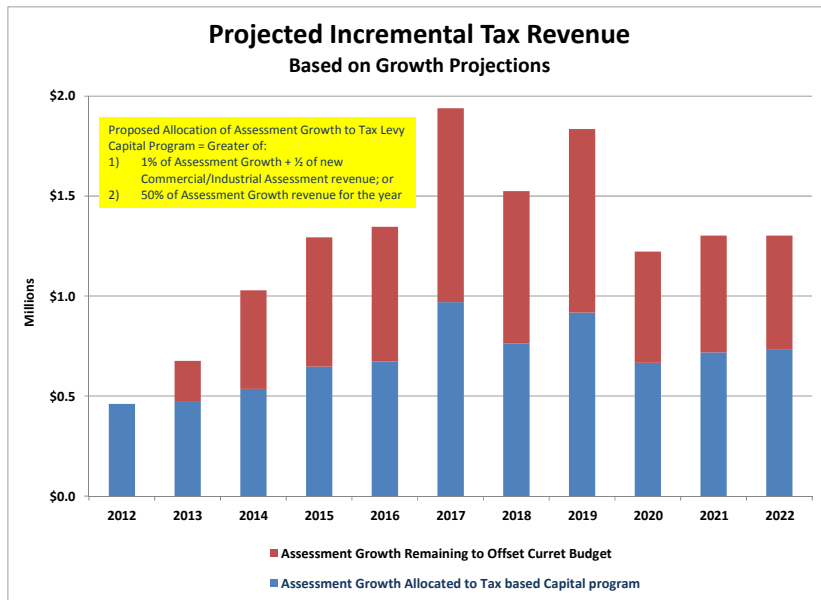
2012 Operating Budget Workshop

October 26, 2011

2012 Operating Budget Issues

Low Assessment Growth

- Assessment growth projected at just over 1%
- Impact of Golf Course appeals
- Proposal to designate assessment growth to increase the Town's Tax Levy Funded Capital program



- Contractual Agreement to pay developers for Town's share of growth-related capital from tax revenues generated from Mayfield West
 - Maximum 25% of local tax revenues from new assessment in MW area
 - Due to timing of Fiscal Impact Mitigation Payments from Developers and Town's obligation to pay for the Non-Growth component of roads the Developer is building

2012 Operating Budget Issues

Compensation Increases

- Union contracts
- Non-union
 - Cost of Living Adjustment (COLA)
 - Year 2 of two-year phase-in of 2010 increases
- Movement through the pay grid/step increases
- Annualization of staffing:
 - Fire – \$291K Additional Platoon (annualization 8 months for Division Chief, Captain, 4 Firefighters)
 - Fire - \$25K Annualization of Large/High Building training for Volunteer Firefighters (\$80K program for 3 years)
 - Library - \$94K Staffing related to extended hours at Bolton and West side Library Branches (8 months)
 - Other (Public Works, Recreation) - \$114K

2012 Operating Budget Issues

Benefits

- Increases linked to salary increases (union contract, COLA)
- Increases mitigated by Administrative Services Only (ASO or self-insured) insurance on health and dental

2012 Operating Budget Issues

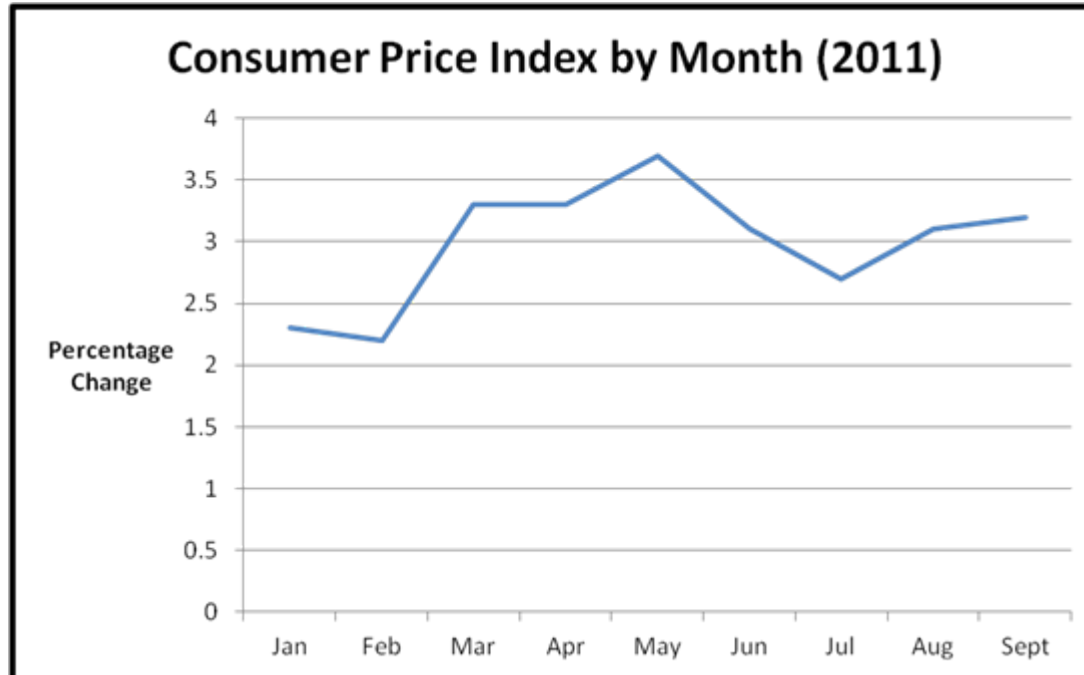
OMERS

- Ontario Municipal Employees Retirement System
- Contribution rate increases planned in 2012 for employers and employees:
 - Contribution rate increases ranging from 0.5% to 2.1%
- Year 2 of a 3-year plan to increase rates for all municipal employers and employees
- Higher for Caledon due to low number of full-time firefighters

2012 Operating Budget Issues

Other Cost Considerations

- Consumers Price Index per Statistics Canada: Currently 3.2% (Sept. 2011) from 2.3% in January 2011



- CUPE contract settlement for 2012 - 2% and non-union COLA 2%
- Construction Price Index 2.17% - August 2011 update of DC charges (Statistics Canada)

2012 Operating Budget Issues

Previously Approved Council Initiatives

- 2012 Budget Impact of items previously approved by Council:
 - Cost of OMB Hearings for ROPA 20, 22, and 24 \$260K
 - Peel Climate Change \$60K
 - Year 3 of 4-year phase-in of annual bridge inspection budget of \$200,000 \$50K
 - Corn Snow Fence Program \$30K
 - Other \$55K

2012 Operating Budget Issues

Other Cost Increases

- Utilities
- Insurance
- Facility Repairs and Maintenance
- Winter Maintenance, pavement marking, street sweeping & other road services

2012 Operating Budget Issues

Service Delivery Efficiencies

- Budget reductions proposed without change in service levels
- Vendor of Record – savings to be determined
- Purchase Card – implementation of P-Card program planned for 2012
- Corporate Energy Plan – Savings of \$70K in Natural Gas
- Consultant Savings

2012 Operating Budget Issues

Consideration of Proposed Unmet Needs

- New Program and Service Levels proposed by Staff (not included in base operating budget)
- Currently approximately \$2M of unmet need proposals

2012 Operating Budget Issues

User Fee Cost Recoveries

- Impact of new fees for property tax-related services \$126K
 - Approved by Council Oct. 4, 2011
- Impact of fee increases and cost-recovery model update for Building Services totals \$188K
 - Subject to Public Information Meeting Nov. 9, 2011 and Council approval
- Details of all New Fees and Proposed Fee increases shown on slides 14 - 16
- Fee reviews in 2012 will incorporate surcharge for infrastructure repairs/ replacement, where applicable

Taxation Service Fees Approved by Council October 4, 2011

New Fee	Rate (Excluding HST)	Description	Projected Revenue for 2012 Budget
Arrears Notice	\$5	For each notice done 3 times a year	\$ 45,000
Change of Ownership	\$30	For any changes to rolls	\$ 4,500
Statement of Account	\$20	Statement - Current to 2 years	\$ 20,800
Statement of Account	\$30	Statement – Greater than 2 years of transactions	\$ 15,600
Mortgage Company Fee	\$5	Transaction cost for all payment submitted by mortgage companies	\$ 37,500
Post Dated Cheque Retrieval	\$20	To retrieve cheques already submitted	\$ 800
Tax Appeal Application (357)	\$10	For any 357 application (With exception do 357 (1) (d.1))	\$ 500
Tax Certificate – Fast Track	\$75	For any rush tax certificates	\$ 750
Transfer Fee / Additions to Tax Roll	\$20	For any non-payment of Town of Caledon invoice that is then added to Tax roll	\$ 100

Total Projected Revenue \$ 125,550

INCREASED FEE

Tax Bill Reprints	\$20	Increase fee from \$10 to \$20	\$ 100
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Total Projected Revenue \$ 125,650

2012 Operating Budget Issues

Building Services Fee Review and Cost Recovery Model

- Per legislation Building Services (plans examination, building inspection) is 100% fee recovery (i.e. \$0 tax impact)
- Building fees last reviewed and increased in 2007
- Fee increases proposed based upon:
 - 4 years of no increases
 - Full recovery of Direct and Indirect Costs to operating Building Services
 - Replenishment of Building Permit Stabilization Reserve Fund to reflect the industry standard of 1 - 1.5 years of annual expenditures
- New Indirect Cost Model was developed to allocate overhead costs such as:
 - Finance support
 - Human Resources support
 - Facility costs (rental, utilities, maintenance, insurance)
- New Indirect Cost Model is consistent with Provincial Financial Information Return (FIR) allocation of program support costs
 - Results in \$188K of additional program support recovery for Town

2012 Proposed Fee Increases

Department Proposed Fee Increase (excluding HST)	NOTES
Caledon Public Library	
<i>Municipal Act Fees</i>	
NSF Cheque fee increased from \$35 - \$36	NOT in budget minimal impact
Corporate Accounts	
<i>Municipal Act Fees</i>	
Tax Bill Reprints fee increased from \$10 - \$20	\$100 in budget
Corporate Services	
<i>Municipal Act Fees</i>	
Air Photos-8 1/2" x 11", 8 1/2" x 14", 11" x 17" increased from \$19.05 - \$25.00	NOT in budget minimal impact
Air Photos-24" x 36" increased from \$47.65 - \$75.00	NOT in budget minimal impact
Air Photos-36" x 48" increased from \$95.30 - \$125.00	NOT in budget minimal impact
Development Map-24" x 36" Colour increased \$15.25 - \$25.00	NOT in budget minimal impact
Provincial Plan area map-24" x 36" increased \$15.25 - \$25.00	NOT in budget minimal impact
Registered Plan Map-24" x 36" Colour increased \$15.25 - \$25.00	NOT in budget minimal impact
Street guide/street name listing increased \$6.05 - \$20.00	NOT in budget minimal impact
Caledon Wall Map-24" x 36" Colour increased \$15.25 - \$25.00	NOT in budget minimal impact
Municipal Numbering Book increased \$25.75 - \$30.50	NOT in budget minimal impact
Planning and Development	
<i>Building Code Act</i>	
Building Permit Fees increased an average of 25.8%	\$492,747 - 25.8% increase
Animal Services	
<i>Municipal Act Fees</i>	
Boarding One dog or cat increased from \$18 - \$20	NOT in budget-Minimal
Boarding Two dogs or cats in the same cage increased from \$29 - \$31	NOT in budget-Minimal
Redemption fee dog, each day or part thereof the dog is impounded increased from \$18 - \$20	NOT in budget-Minimal
Redemption fee cat, each day or part thereof cat remains at shelter increased from \$18 - \$20	NOT in budget-Minimal
Impound fee for bull, each day or part thereof the bull is impounded increased from \$18 - \$20	NOT in budget-Minimal
Impound fee for large animal, each day or part thereof impounded increased from \$11 - \$13	NOT in budget-Minimal

2012 Proposed Fee Increases

Department Proposed Fee Increase (excluding HST)	NOTES
Recreation	
<i>Municipal Act Fees</i>	
Special Event Vendor Permit - from \$30 - \$100 to \$30.60 - \$102.00 range	
Sport and Passive Park Rents-Plus Park Amenities - 2% increase	\$3,400 in Budget-Park Rentals
Aquatics-Public Swim - increase \$4.30 on high of range - \$2.00 - \$219.30	\$110 in Budget-pool rentals
Aquatics-Lessons - decrease low of range \$9.50, increase high of range \$101.00 - \$65 - \$315	
Ice Rentals from \$87.42 - \$339.15 to \$89.13 - \$345.80 range effective June 1/12	\$24,309 in Budget
Arena Floor Rentals from \$53.06 - \$812.00 to \$54.12 - \$828.24 range	\$638 in Budget
Public Skating from \$1.75 - \$8.25 to \$1.75 - \$8.42 range	NOT in budget
Hall and Room Rentals-Community Centres from \$20.00 - \$870.00 to \$13.24 - \$877.40 range	\$2,203 in Budget-Auditorium Rentals
Fitness & Lifestyle-Snoezelen from \$5.00 - \$399.00 to \$5.00 - \$419.00 range	NOT in budget
General Governance and Administration	
<i>Municipal Act Fees</i>	
Council meetings duplication of proceedings (per CD) - from \$10 to \$15	\$25 in Additional Revenue

2012 Proposed New Fees

Department

Proposed New Fee (excluding HST)

NOTES

Corporate Accounts (Approved by Council)

Municipal Act Fees

Tax Certificate - fast track - \$75	\$750 in budget
Mortgage Company Fee - \$5	\$37,500 in budget
Ownership Change Fee - \$30	\$4,500 in budget
Arrears Notice - \$5	\$45,000 in budget
Statement of Account-current to two years - \$20	\$20,800 in budget
Statement of Account-greater than two years - \$30	\$15,600 in budget
Post Dated Cheque Retrieval - \$20	\$800 in budget
Tax Appeal Application (357) - \$10	\$500 in budget
Transfer Fee / Additions to Tax Roll - \$20	\$100 in budget

Property Standards

Municipal Act Fees

Administrative fee-20% of cost of completing work contained in a property standards order	\$2,000 in budget
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Recreation

Municipal Act Fees

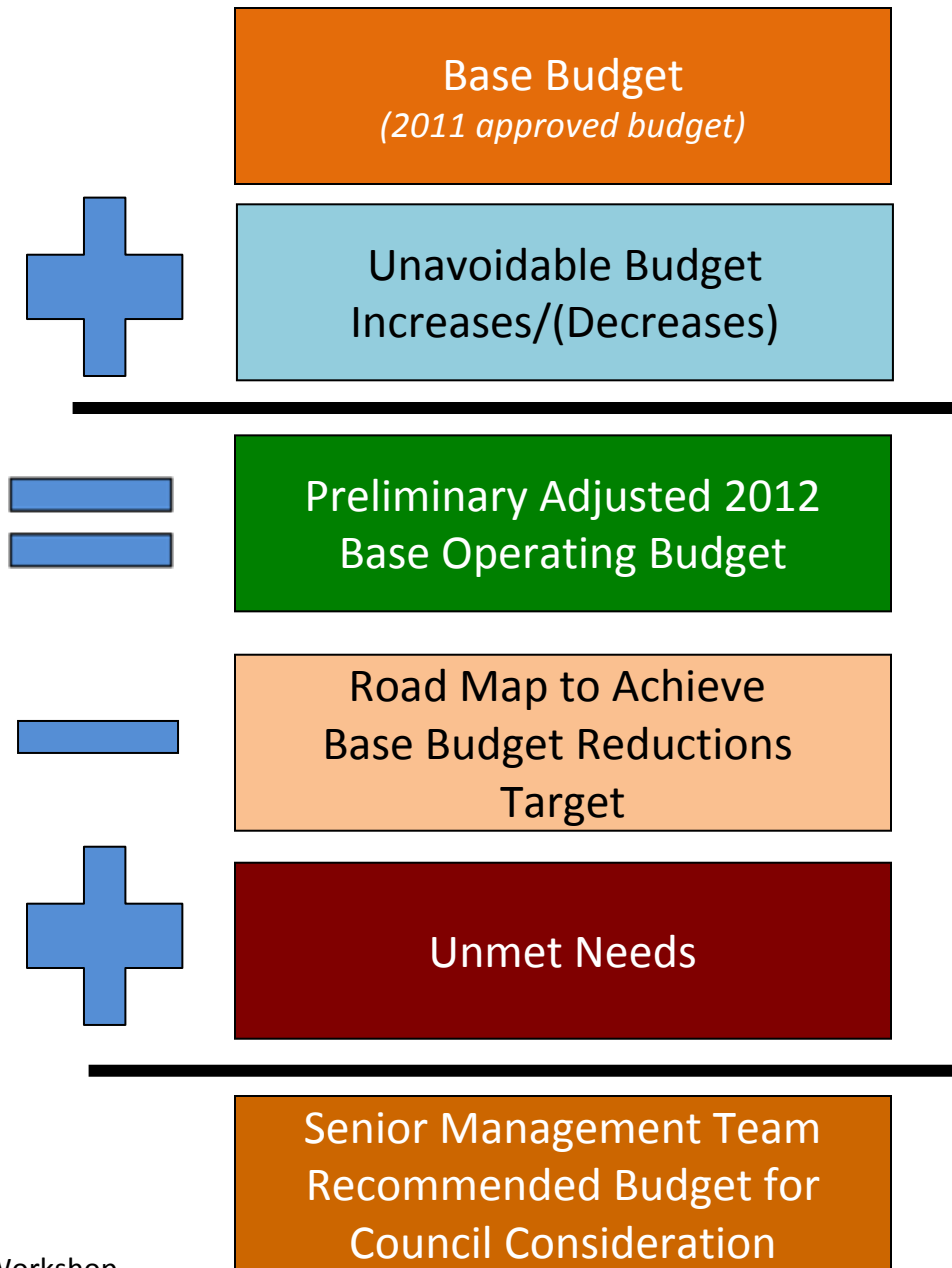
Picnic Rental - Resident - full day over 200 people - \$237	Minimal Impact (\$1000 total)
Picnic Rental - Non-resident - full day over 200 people - \$298.70	Minimal Impact (\$1000 total)
Picnic Rental - Non-resident - half day under 200 people - \$95.60	Minimal Impact (\$1000 total)
Beach Volleyball - Resident - \$14.37	Minimal Impact (\$1000 total)
Beach Volleyball - Non-Resident - \$18.68	Minimal Impact (\$1000 total)
Wedding Photos - \$47.00	Minimal Impact (\$1000 total)
Fitness & Lifestyle - Equipment Rental - \$2.00 - \$5.00	Minimal Impact

General Governance and Administration

Municipal Act Fees

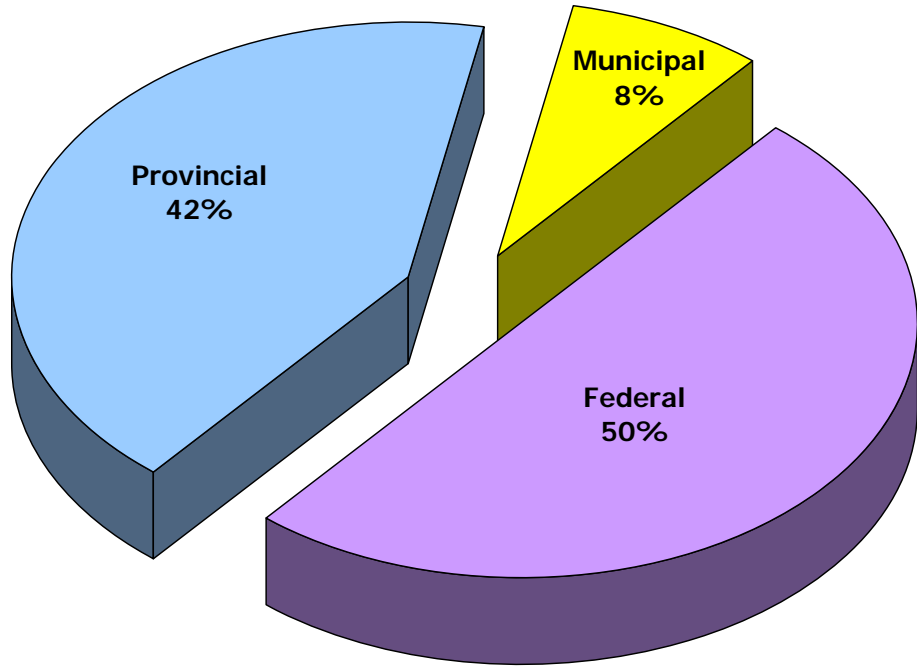
Permanent Liquor Licence Fee - \$135	\$275 in budget
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2012 Budget Process



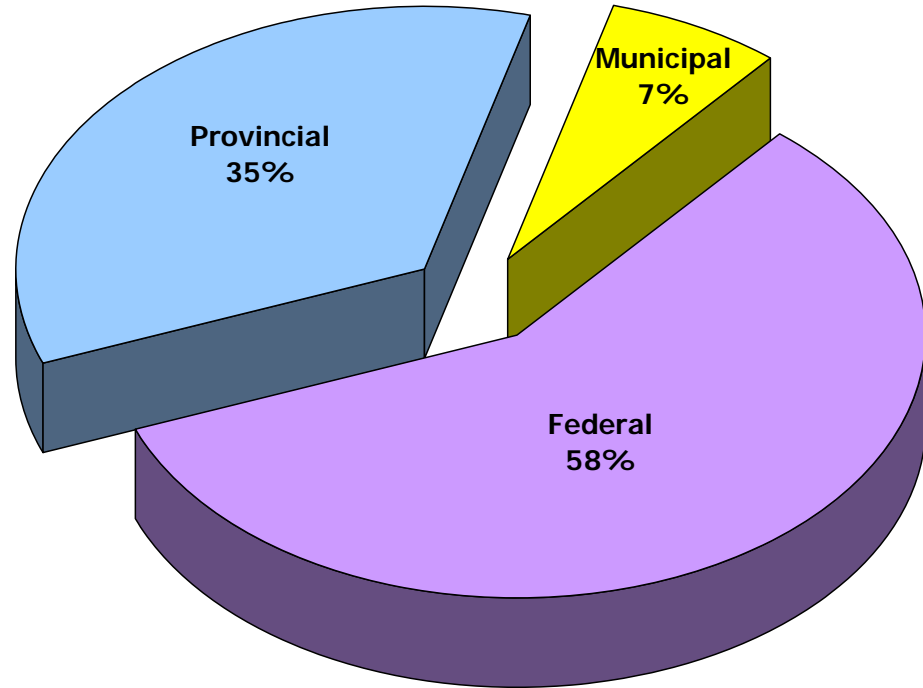
Average Ontario Family's* Tax Bill by Level of Government

2006



Source: The Fraser Institute's Canadian Tax Simulator, 2006

2008



Source: The Fraser Institute's Canadian Tax Simulator, 2008

* - The average family with two or more individuals